

Report of Consolidated Financial Results

For the Year ended March 31, 2020

May 25, 2020

Name of Company: Hitachi Zosen Corporation
Code Number: 7004 URL: <https://www.hitachizosen.co.jp>
Stock Exchange Listing: Tokyo
Representative: Sadao Mino, President & Chief Operating Officer
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This "Consolidated Financial Results" has been prepared in accordance with accounting principles generally accepted in Japan.

(Figures are rounded down to the nearest million yen.)

1. Business results and financial positions for the fiscal year (April 1, 2019 - March 31, 2020)

(1) Results of operations (Percentages show rates of increase or decrease from the previous period.)

	Net sales		Operating income		Ordinary income		Profit attributable to shareholders of Hitachi Zosen	
	(million yen)	(%)	(million yen)	(%)	(million yen)	(%)	(million yen)	(%)
Year ended March 31, 2020	402,450	6.4	13,891	88.8	9,429	40.3	2,197	-59.7
Year ended March 31, 2019	378,140	0.5	7,358	24.6	6,720	99.7	5,445	150.8

	Net income per share	Net income per share-diluted	Return on equity	Return on assets	Operating income to net sales
	(yen)	(yen)	(%)	(%)	(%)
Year ended March 31, 2020	13.04	—	1.9	2.2	3.5
Year ended March 31, 2019	32.31	—	4.6	1.6	1.9

(Note) Equity in net income of nonconsolidated subsidiaries and affiliates:

Yen 576 million (March 31, 2020), Yen 691 million (March 31, 2019)

(2) Financial position

	Total assets	Net assets	Shareholders' equity to total assets	Shareholders' equity per share
	(million yen)	(million yen)	(%)	(yen)
Year ended March 31, 2020	409,531	119,500	28.8	700.15
Year ended March 31, 2019	429,040	120,410	27.8	708.89

(Note) Shareholders' equity: Yen 118,003 million (March 31, 2020), Yen 119,479 million (March 31, 2019)

(3) Cash flows

	From operating activities	From investing activities	From financing activities	Cash and cash equivalents at end of year
	(million yen)	(million yen)	(million yen)	(million yen)
Year ended March 31, 2020	32,808	6,179	-31,364	41,595
Year ended March 31, 2019	-5,428	-7,574	14,982	34,394

2. Dividends

(Record Date)	Dividends per share			Total amount of dividend payment (million yen)	Dividend payout ratio (Consolidated) (%)	Dividend to net assets ratio (Consolidated) (%)
	Interim (yen)	Year-end (yen)	Annual (yen)			
Year ended March 31, 2019	0.00	12.00	12.00	2,022	37.1	1.7
Year ended March 31, 2020	0.00	12.00	12.00	2,022	92.0	1.7
Year ending March 31, 2021 (Forecast)	0.00	12.00	12.00	—	50.6	—

3. Forecast of consolidated earnings for the fiscal year ending March 31, 2021 (April 1, 2020 - March 31, 2021)

(Percentages show rates of increase or decrease from the previous period.)

	Net sales		Operating income		Ordinary income		Profit attributable to shareholders of Hitachi Zosen		Net income per share – basic (yen)
	(million yen)	(%)	(million yen)	(%)	(million yen)	(%)	(million yen)	(%)	
Year ending March 31, 2021	400,000	-0.6	11,000	-20.8	6,500	-31.1	4,000	82.1	23.73

4. Notes

(1) Changes in major subsidiaries during the period: None

(2) Changes in accounting policies, changes in accounting estimates and restatements

(i) Changes in accounting policies as per the revision of accounting standards: Yes

(ii) Changes in accounting policies other than (i) above: None

(iii) Changes in accounting estimates: None

(iv) Restatements: None

(3) Number of shares issued and outstanding (common stock)

(i) Number of shares issued and outstanding (including treasury stock)

March 31, 2020 170,214,843 shares

March 31, 2019 170,214,843 shares

(ii) Number of shares held in treasury

March 31, 2020 1,674,282 shares

March 31, 2019 1,670,326 shares

(iii) Average number of shares during the period

March 31, 2020 168,542,521 shares

March 31, 2019 168,546,496 shares

(4) This report is out of scope of Statutory Audit.

(5) This report includes forward-looking statements. These forward-looking statements are based on the current assumptions and beliefs of Hitachi Zosen Corporation in light of the information currently available to it, and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause Hitachi Zosen Corporation's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position expressed or implied by these forward-looking statements.

5. Financial Results

In this chapter, we analyze the consolidated operating results and consolidated financial position. Numerical figures are from "12. Supplementary information" of this report.

(1) Analysis of the consolidated operating results

① Overview of the consolidated operating results in this fiscal year

In the current fiscal year, the global economic situation has recovered gradually due to the steady economic recovery in the U.S., although Chinese and European economy has shown weakness. However, since the beginning of this year, the global economy rapidly dropped down because of the worldwide Coronavirus disease (COVID-19) pandemic.

The Japanese economy was also faced with a significant downturn over the end of this fiscal year, even though the employment situation has been steadily improved and its business condition has recovered gradually. On the other hand, it is necessary to pay attention to the impact of COVID-19 on the global economy, in order to foresee the economic situation.

Under the medium-term management plan, "Change & Growth", covering the three-year period started in fiscal year 2017, we have made efforts diligently for various key measures based on the basic strategies; restructure business foundation and improve productivity, maximize our group's comprehensive strengths and promote portfolio management.

In the fiscal year ended March 31, 2020, Order intake was Yen 454.1 billion, which was about the same as the previous fiscal year, reflecting the decrease of Environmental Systems & Industrial Plants and increase of Machinery & Infrastructure.

Net sales increased 6.4% to Yen 402.4 billion due to the increase of Environmental Systems & Industrial Plants.

Operating income increased 88.8% to Yen 13.8 billion from the last fiscal year due to the improvement of profitability in Environmental Systems & Industrial Plants. Therefore, Ordinary income also increased 40.3% to Yen 9.4 billion.

While Gain on sales of property was recorded as the extraordinary profit, Loss on devaluation of investment securities, Loss on overseas business and Impairment loss were recorded as the extraordinary loss. As a result, Profit attributable to shareholders of Hitachi Zosen decreased 59.7% to Yen 2.1 billion from the previous year.

Business results by segments compared with the previous fiscal year are as follows.

Environmental Systems & Industrial Plants:

Net sales increased 11.3% to Yen 254.3 billion compared with the last fiscal year due to the more construction progress of domestic and overseas large-sized EfW constructions.

Operating income increased 181.0% to Yen 15.8 billion due to the improvement in loss at overseas subsidiaries and the cost reduction in large-sized domestic constructions.

Machinery:

Net sales decreased 3.2% to Yen 103.2 billion due to the decrease of process equipment. In addition, Operating loss deteriorated from the previous fiscal year to Yen 1.2 billion due to the decline of profitability in process equipment.

Infrastructure:

Although Net sales increased 5.3% to Yen 33.5 billion due to the progress of large-sized constructions, Operating loss of Yen 1.6 billion was booked due to the deterioration in profitability of constructions and incurring the large compensation cost in new products.

Other Businesses:

Net sales were Yen 11.4 billion, which was about the same as the previous fiscal year. Operating income increased 14.3% to Yen 0.8 billion.

② Forecast of consolidated earnings of the next fiscal year

Concerning the forecast of consolidated sales and earnings for the next fiscal year, Order intake is expected to decrease to Yen 410.0 billion reflecting the decrease in orders of mainly Machinery segment, taking into account the effect of the slowdown in global economic activity due to the expansion of COVID-19 pandemic.

On the other hand, Net sales are projected at Yen 400.0 billion which is comparable to that of this fiscal year, based on the order backlog has been accumulated until the fiscal year ended March 31, 2020 although the order intake is expected to decrease.

As to the profitability, Operating income is expected to decrease to Yen 11.0 billion. While the profit improvement of Machinery and Infrastructure is expected, the progress of highly-profitable projects of Environmental Systems & Industrial Plants is slow down and also the material procurement and construction work will be delayed due to the expansion of COVID-19 pandemic.

Ordinary income and Profit attributable to shareholders of Hitachi Zosen are estimated at Yen 6.5 billion and Yen 4.0 billion respectively.

(2) Analysis of the consolidated financial position

① Assets, Liabilities and Net assets

Total assets decreased by Yen 19.5 billion to Yen 409.5 billion from the previous fiscal year end mainly due to the collection of Trade notes and accounts receivables.

Total liabilities decreased by Yen 18.6 billion to Yen 290.0 billion from the previous fiscal year end owing to the repayment of Interest bearing debt. Net assets decreased by Yen 0.9 billion to Yen 119.5 billion from the previous fiscal year end due to the decrease of foreign currency translation adjustments.

② Cash flow

Cash flows from operating activities were cash inflow of Yen 32.8 billion reflecting the collection of sales receivables.

Cash flows from investing activities were cash inflow of Yen 6.1 billion mainly due to the sale of property.

Cash flows from financing activities were cash outflow of Yen 31.3 billion mainly due to the repayment of borrowings.

On the effect of foreign exchange translation, Cash and cash equivalents at the end of fiscal year increased by Yen 7.2 billion to Yen 41.5 billion.

6. Policy for selecting an Accounting Standard

As the accounting principles generally accepted in Japan ("Japanese GAAP") are in the process of converging with the International Financial Reporting Standards ("IFRS"), we have decided to continue to adopt the Japanese GAAP.

On proceeding to survey the impact on management and financial matters and to monitor the environment surrounding Hitachi Zosen Group, we will consider the application of IFRS and the timing of the application.

7. Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2019	As of March 31, 2020
Assets		
Current assets		
Cash and deposits	35,578	42,939
Notes and accounts receivable - trade	172,704	160,013
Merchandise and finished goods	1,582	1,188
Work in process	23,422	16,509
Raw materials and supplies	5,802	5,691
Other	17,874	20,144
Allowance for doubtful accounts	△3,771	△3,379
Total current assets	253,193	243,106
Non-current assets		
Property, plant and equipment		
Buildings and structures	86,683	88,223
Accumulated depreciation	△52,226	△52,969
Buildings and structures, net	34,456	35,253
Machinery, equipment and vehicles	97,470	101,633
Accumulated depreciation	△76,177	△79,439
Machinery, equipment and vehicles, net	21,293	22,194
Tools, furniture and fixtures	16,589	17,688
Accumulated depreciation	△13,692	△14,521
Tools, furniture and fixtures, net	2,896	3,167
Land	56,934	47,876
Leased assets	1,540	1,450
Accumulated depreciation	△371	△530
Leased assets, net	1,168	920
Right of use assets	—	2,973
Accumulated depreciation	—	△465
Right of use assets, net	—	2,507
Construction in progress	1,640	2,370
Total property, plant and equipment	118,389	114,290
Intangible assets		
Goodwill	2,994	2,164
Other	8,553	8,231
Total intangible assets	11,547	10,395
Investments and other assets		
Investment securities	24,952	15,337
Long-term loans receivable	22	16
Retirement benefit asset	1,431	913
Deferred tax assets	14,530	18,089
Other	5,527	7,856
Allowance for doubtful accounts	△666	△562
Total investments and other assets	45,797	41,650
Total non-current assets	175,734	166,335
Deferred assets		
Bond issuance costs	113	88
Total deferred assets	113	88
Total assets	429,040	409,531

(Millions of yen)

	As of March 31, 2019	As of March 31, 2020
Liabilities		
Current liabilities		
Notes and accounts payable - trade	47,103	44,140
Electronically recorded obligations - operating	21,386	21,731
Short-term borrowings	52,429	14,338
Lease obligations	390	809
Accrued expenses	45,508	46,780
Income taxes payable	4,109	3,022
Advances received	21,481	22,757
Provision for construction warranties	3,156	5,602
Provision for loss on construction contracts	3,218	2,714
Other	13,854	17,399
Total current liabilities	212,637	179,297
Non-current liabilities		
Bonds payable	25,000	25,000
Long-term borrowings	47,449	56,359
Lease obligations	1,075	3,082
Deferred tax liabilities	459	393
Retirement benefit liability	19,296	20,929
Provision for retirement benefits for directors (and other officers)	358	363
Asset retirement obligations	1,103	3,056
Other	1,250	1,547
Total non-current liabilities	95,992	110,732
Total liabilities	308,630	290,030
Net assets		
Shareholders' equity		
Common stock	45,442	45,442
Capital surplus	8,527	8,527
Retained earnings	64,856	65,060
Treasury stock	△1,018	△1,020
Total shareholders' equity	117,807	118,009
Accumulated other comprehensive income		
Net unrealized holding gains (losses) on securities	280	145
Net unrealized holding gains (losses) on hedging derivatives	△146	△6
Land revaluation difference	△7	△7
Foreign currency translation adjustments	1,335	△110
Remeasurements of defined benefit plans	209	△26
Total other accumulated comprehensive income	1,671	△6
Non-controlling interests	931	1,496
Total net assets	120,410	119,500
Total liabilities and net assets	429,040	409,531

8. Consolidated Statements of Income

(Millions of yen)

	Fiscal year ended March 31, 2019	Fiscal year ended March 31, 2020
Net sales	378,140	402,450
Cost of sales	317,038	333,171
Gross profit	61,101	69,279
Selling, general and administrative expenses	53,743	55,387
Operating income	7,358	13,891
Non-operating income		
Interest income	79	147
Dividend income	221	146
Equity in net income of nonconsolidated subsidiaries and affiliates	691	576
Other	3,743	1,805
Total non-operating income	4,735	2,675
Non-operating expenses		
Interest expenses	864	846
Liquidated damage	383	2,382
Other	4,125	3,909
Total non-operating expenses	5,373	7,137
Ordinary profit	6,720	9,429
Extraordinary income		
Gain on sales of property	—	10,969
Total extraordinary income	—	10,969
Extraordinary losses		
Loss on devaluation of investment securities	—	9,826
Loss on overseas business	—	6,469
Impairment loss	—	502
Total extraordinary losses	—	16,798
Profit before income taxes	6,720	3,600
Income taxes - current	4,859	5,053
Income taxes - deferred	△3,527	△3,693
Total income taxes	1,332	1,359
Profit	5,388	2,241
Profit (loss) attributable to non-controlling interests	△56	44
Profit attributable to shareholders of Hitachi Zosen	5,445	2,197

9. Consolidated Statements of Comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2019	Fiscal year ended March 31, 2020
Profit	5,388	2,241
Other comprehensive income		
Valuation difference on available-for-sale securities	Δ332	Δ63
Deferred gains or losses on hedges	221	153
Foreign currency translation adjustment	Δ502	Δ1,336
Remeasurements of defined benefit plans, net of tax	388	Δ172
Share of other comprehensive income of entities accounted for using equity method	Δ264	Δ290
Total other comprehensive income	Δ490	Δ1,710
Comprehensive income	4,898	530
Comprehensive income attributable to		
Shareholders of Hitachi Zosen	4,973	519
Non-controlling interests	Δ75	10

10. Consolidated Statements of Changes in Net Assets
For the year ended March 31, 2019

(Millions of yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at beginning of year	45,442	8,892	61,433	△1,016	114,751
Changes of items during the period					
Cash dividends			△2,022		△2,022
Profit attributable to shareholders of Hitachi Zosen			5,445		5,445
Treasury stock disposed, net		△0		0	0
Treasury stock purchased, net				△2	△2
Change in treasury shares of parent arising from transactions with non-controlling shareholders		△364			△364
Net changes of items other than shareholders' equity					
Total changes during the period	—	△364	3,422	△2	3,056
Balance at end of year	45,442	8,527	64,856	△1,018	117,807

	Other accumulated comprehensive income						Non-controlling interests	Total net assets
	Net unrealized holding gains (losses) on securities	Net unrealized holding gains (losses) on hedging derivatives	Land revaluation difference	Foreign currency translation adjustments	Remeasurements of defined benefit plans	Total other accumulated comprehensive income		
Balance at beginning of year	678	△416	△7	2,064	△175	2,142	2,119	119,014
Changes of items during the period								
Cash dividends								△2,022
Profit attributable to shareholders of Hitachi Zosen								5,445
Treasury stock disposed, net								0
Treasury stock purchased, net								△2
Change in treasury shares of parent arising from transactions with non-controlling shareholders								△364
Net changes of items other than shareholders' equity	△397	270	—	△729	384	△471	△1,188	△1,659
Total changes during the period	△397	270	—	△729	384	△471	△1,188	1,396
Balance at end of year	280	△146	△7	1,335	209	1,671	931	120,410

For the year ended March 31, 2020

(Millions of yen)

	Shareholders' equity				
	Common stock	Capital surplus	Retained earnings	Treasury stock	Total shareholders' equity
Balance at beginning of year	45,442	8,527	64,856	Δ1,018	117,807
Cumulative effects of changes in accounting policies			13		13
Restated balance	45,442	8,527	64,870	Δ1,018	117,821
Changes of items during the period					
Cash dividends			Δ2,022		Δ2,022
Profit attributable to shareholders of Hitachi Zosen			2,197		2,197
Treasury stock purchased, net				Δ1	Δ1
Sales of shares of foreign consolidated subsidiaries			15		15
Net changes of items other than shareholders' equity					
Total changes during the period	—	—	189	Δ1	188
Balance at end of year	45,442	8,527	65,060	Δ1,020	118,009

	Other accumulated comprehensive income						Non-controlling interests	Total net assets
	Net unrealized holding gains (losses) on securities	Net unrealized holding gains (losses) on hedging derivatives	Land revaluation difference	Foreign currency translation adjustments	Remeasurements of defined benefit plans	Total other accumulated comprehensive income		
Balance at beginning of year	280	Δ146	Δ7	1,335	209	1,671	931	120,410
Cumulative effects of changes in accounting policies								13
Restated balance	280	Δ146	Δ7	1,335	209	1,671	931	120,424
Changes of items during the period								
Cash dividends								Δ2,022
Profit attributable to shareholders of Hitachi Zosen								2,197
Treasury stock purchased, net								Δ1
Sales of shares of foreign consolidated subsidiaries								15
Net changes of items other than shareholders' equity	Δ134	139	—	Δ1,446	Δ235	Δ1,677	564	Δ1,112
Total changes during the period	Δ134	139	—	Δ1,446	Δ235	Δ1,677	564	Δ924
Balance at end of year	145	Δ6	Δ7	Δ110	Δ26	Δ6	1,496	119,500

11. Consolidated Statements of Cash Flows

(Millions of yen)

	Fiscal year ended March 31, 2019	Fiscal year ended March 31, 2020
Cash flows from operating activities		
Profit before income taxes	6,720	3,600
Depreciation	8,940	10,090
Amortization of goodwill	628	593
Impairment loss	—	502
Loss on overseas business	—	6,469
Increase (decrease) in allowance for doubtful accounts	289	△427
Increase (decrease) in retirement benefit liability	1,335	1,410
Increase (decrease) in provision for loss on construction contracts	544	△504
Interest and dividend income	△300	△293
Interest expenses	864	846
Foreign exchange losses (gains)	557	854
Equity in net loss (gain) of nonconsolidated subsidiaries and affiliates	△691	△576
Gain on sales of property	—	△10,969
Loss on devaluation of investment securities	—	9,826
Decrease (increase) in trade receivables	△24,668	12,672
Decrease (increase) in inventories	△1,790	790
Decrease (increase) in other current assets	△7,362	△2,192
Increase (decrease) in trade payables	7,366	△2,486
Increase (decrease) in accrued expenses	△2,207	1,335
Increase (decrease) in advances received	7,051	1,338
Increase (decrease) in other current liabilities	1,651	6,674
Other, net	△556	7
Subtotal	△1,625	39,561
Interest and dividends received	372	478
Interest paid	△861	△991
Income taxes paid	△3,314	△6,240
Net cash provided by (used in) operating activities	△5,428	32,808
Cash flows from investing activities		
Payments into time deposits	△1,348	△1,457
Proceeds from withdrawal of time deposits	1,291	1,302
Purchase of property, plant and equipment	△6,964	△10,016
Proceeds from sales of property, plant and equipment	170	21,387
Purchase of intangible assets	△2,444	△1,454
Purchase of investment securities	△48	△181
Proceeds from sales of investment securities	1,517	495
Payments for investments in capital of subsidiaries and associates	△80	△2,016
Payments for sales of shares of subsidiaries resulting in change in scope of consolidation	—	△145
Proceeds from sales of shares of subsidiaries resulting in change in scope of consolidation	—	125
Other, net	333	△1,859
Net cash provided by (used in) investing activities	△7,574	6,179

(Millions of yen)

	Fiscal year ended March 31, 2019	Fiscal year ended March 31, 2020
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	15,454	△22,968
Proceeds from long-term borrowings	13,000	14,294
Repayments of long-term borrowings	△24,650	△20,601
Proceeds from issuance of bonds	14,919	—
Dividends paid	△2,022	△2,022
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	△1,553	—
Other, net	△163	△67
Net cash provided by (used in) financing activities	14,982	△31,364
Effect of exchange rate changes on cash and cash equivalents	△329	△422
Net increase (decrease) in cash and cash equivalents	1,649	7,200
Cash and cash equivalents at beginning of year	32,743	34,394
Increase in cash and cash equivalents resulting from changes in scope of consolidation	1	—
Cash and cash equivalents at end of year	34,394	41,595

12. Supplementary Information

(1) Consolidated Information by segments

1) Order Intake

(Unit: billion yen)

Business Segment	Fiscal year ended March 31, 2019	Fiscal year ended March 31, 2020	Difference	Order backlog as of March 31, 2020
Environmental Systems & Industrial Plants	314.7	289.4	-25.3	598.5
Machinery	100.7	114.3	13.6	96.1
Infrastructure	27.6	39.7	12.1	44.6
Other Businesses	12.0	10.7	-1.3	0.2
Total	455.0	454.1	-0.9	739.4

2) Statements of Operations

(Unit: billion yen)

		Fiscal year ended March 31, 2019		Fiscal year ended March 31, 2020		Difference	
		Net sales	Operating income	Net sales	Operating income	Net sales	Operating income
Operating income	Environmental Systems & Industrial Plants	228.3	5.6	254.3	15.8	26.0	10.2
	Machinery	106.6	-0.3	103.2	-1.2	-3.4	-0.9
	Infrastructure	31.8	1.3	33.5	-1.6	1.7	-2.9
	Other Businesses	11.4	0.7	11.4	0.8	0.0	0.1
	Total	378.1	7.3	402.4	13.8	24.3	6.5
Ordinary Income		6.7		9.4		2.7	
Extraordinary profit/loss		—		-5.9		-5.9	
Profit attributable to shareholders of Hitachi Zosen		5.4		2.1		-3.3	

3) Consolidated Balance Sheet

(Unit: billion yen)

	As of Mar. 31, 2019	As of Mar. 31, 2020	Difference
Cash and time deposits	35.6	42.9	7.3
Trade notes and accounts	172.7	160.0	-12.7
Inventories	30.8	23.4	-7.4
Tangible & intangible fixed assets	129.9	124.7	-5.2
Others	60.0	58.5	-1.5
Total Assets	429.0	409.5	-19.5
Notes and accounts payable	68.5	65.9	-2.6
Interest bearing debt	126.3	99.6	-26.7
Others	113.8	124.5	10.7
Total Liabilities	308.6	290.0	-18.6
Shareholders' equity	117.8	118.0	0.2
Accumulated other comprehensive income	1.7	0.0	-1.7
Non-controlling interests	0.9	1.5	0.6
Total Net Assets	120.4	119.5	-0.9
Total Liabilities and Net Assets	429.0	409.5	-19.5

4) Consolidated Statements of Cash Flows

(Unit: billion yen)

	Fiscal year ended March 31, 2019	Fiscal year ended March 31, 2020	Difference
Cash flows from operating activities	-5.4	32.8	38.2
Cash flows from investing activities	-7.6	6.1	13.7
Cash flows from financing activities	14.9	-31.3	-46.2
Foreign exchange translation	-0.3	-0.4	-0.1
Increase/decrease in cash & cash equivalents	1.6	7.2	5.6
Cash & cash equivalents at beginning of year	32.7	34.3	1.6
Cash & cash equivalents at end of year	34.3	41.5	7.2

(2) Forecast of Consolidated Information by segments for fiscal year ending March 31, 2021

1) Order Intake

(Unit: billion yen)

Business Segment	Fiscal year ended March 31, 2020	Fiscal year ending March 31, 2021	Difference
Environmental Systems & Industrial Plants	289.4	280.0	-9.4
Machinery	114.3	85.0	-29.3
Infrastructure	39.7	35.0	-4.7
Other Businesses	10.7	10.0	-0.7
Total	454.1	410.0	-44.1

2) Statements of Operations

(Unit: billion yen)

		Fiscal year ended March 31, 2020		Fiscal year ending March 31, 2021		Difference	
		Net sales	Operating income	Net sales	Operating income	Net sales	Operating income
Net sales & Operating income	Environmental Systems & Industrial Plants	254.3	15.8	265.0	11.0	10.7	-4.8
	Machinery	103.2	-1.2	95.0	0.0	-8.2	1.2
	Infrastructure	33.5	-1.6	30.0	0.0	-3.5	1.6
	Other Businesses	11.4	0.8	10.0	0.0	-1.4	-0.8
	Total	402.4	13.8	400.0	11.0	-2.4	-2.8
Ordinary Income		9.4		6.5		-2.9	
Profit attributable to shareholders of Hitachi Zosen		2.1		4.0		1.9	